



February 18, 2026
Kevin P. McCabe
Chair, Middlesex County Democratic Organization
266 Fernwood Ave
Edison, NJ 08837

Dear Chair McCabe, I am writing to respectfully request the endorsement of the Middlesex County Democratic Party in my campaign for Congress in New Jersey's 12th District.

I am running because I believe this moment calls for leadership that is both values-driven and deeply informed by how policy actually impacts people's lives. Throughout my career as a life sciences / healthcare attorney, entrepreneur, and community leader, I have worked at the intersection of public policy, economic opportunity, and health equity, focused on building systems that are more affordable, more accessible, and more fair for working families.

Professionally, I have spent years helping build and scale healthcare and life sciences companies, navigating complex federal policy, and working to lower healthcare costs while expanding access to care. That experience has shown me firsthand how decisions made in Washington affect families here in Middlesex County, from prescription drug prices and insurance coverage to housing affordability and the economic pressures facing seniors, young families, and small businesses. It has also reinforced my belief that Democrats must lead with both moral clarity and practical solutions.

I am running to be a Democrat who fights unapologetically for affordable healthcare, strong public education, and investments in housing and infrastructure, and who will stand up to the Trump agenda that threatens our economy, our healthcare system, and our fundamental values. At a time when federal leadership feels increasingly disconnected from the realities on the ground, I believe NJ-12 deserves a representative who understands policy, understands business, and never loses sight of the people we serve.

The endorsement of the Middlesex County Democratic Party would be a powerful affirmation of this campaign and a critical step in building a broad, energized coalition across the district. I would welcome the opportunity to meet with you and members of the endorsement committee to discuss my candidacy, answer your questions, and share how I plan to be an effective, principled voice for our community in Congress.

Thank you for your consideration and for your continued leadership on behalf of Middlesex County Democrats. I would be honored to earn your support.

Sincerely,

Squire Servance

Squire Servance
Candidate for Congress | NJ-12
(c) (856) 261-4378

squireservance.com



SQUIRE J. SERVANCE

squire.servance@gmail.com / (856) 261-4378

EXPERIENCE

Syridex Bio, LLC, Princeton, NJ

April 2022 – Present

Founder & Managing Partner

- Founder and Managing Partner of Syridex Bio, a biotech venture studio geared towards advancing transformative health solutions that can accelerate global health equity
- Oversees the firm's operations, growth strategy, investments decisions and fundraising execution

Wilson Sonsini Goodrich & Rosati, New York, NY

August 2024 – Present

Senior Of Counsel

- Provide strategic business and legal advice to early-stage life sciences companies
- Support business development efforts, driving initiatives to expand its life sciences presence in the New York, New Jersey and Philadelphia region by fostering client relationships, identifying growth opportunities, and promoting strategic industry engagement

Repligen Corporation, Waltham, MA

November 2020 – April 2022

Senior Vice President, General Counsel, Corporate Secretary & Chief Compliance Officer

- Chief legal advisor to the President & CEO, Board of Directors, and other senior executives of the approximately \$800M revenue, \$10B market capitalization global, NASDAQ-traded bioprocessing-focused life sciences company, overseeing a team of attorneys, paralegals, and staff
- Oversaw all legal functions, including intellectual property, commercial transactions, business development and licensing, and litigation
- Oversaw corporate functions with responsibility for ethics & compliance and enterprise risk management
- Supported and counseled Board of Directors on corporate governance matters and acted as Corporate Secretary for Board and Committee meetings
- Advised on and assisted in preparing various Exchange Act filings, including periodic and current reports (Forms 10-K, 10-Q and 8-K) and proxy statements

Baxter Healthcare Corporation, Deerfield, IL

November 2017 – October 2020

Associate General Counsel

- Served as general counsel / chief legal advisor and senior leadership team member for the approximately \$2.2B global pharmaceuticals business division, overseeing a global team of attorneys, paralegals, and staff who support the pharmaceuticals product lines and managed departmental budget and outside counsel
- Assisted the Corporate Secretary in the preparation of various Exchange Act filings and executive, board and investor communications, in advising the company regarding corporate governance matters, and in handling various company share transactions, including the issuance of dividends and corporate debt restructuring
- Negotiated and drafted various commercial contracts and business development agreements, including direct material supply agreements; interpreted commercial contracts and provided counsel on commercial disputes with third parties; provided legal training to business clients on various legal and commercial issues; collaborated with trade compliance colleagues on issues of international trade compliance; collaborated with intellectual property colleagues on issues of infringement, validity, product development, and lifecycle management; advised on healthcare regulatory and compliance matters, such as FDA and Ministry of Health matters; and collaborated with litigation counsel on arbitration and litigation matters
- Acted as liaison to special interest groups regarding national and state policy and regulations
- Served as Co-President of the Baxter Black Alliance business resource group and Steering Committee Member for Baxter's Activating Change Today initiative, a CEO sponsored global initiative focused on advancing racial justice

Dr. Reddy's Laboratories Ltd., Princeton, NJ

November 2015 – November 2017

Director, Sr. Legal Counsel

- Served as legal advisor to the generics, proprietary products, and biologics business development groups for various compound and technology transactions, including asset purchases and development and collaboration agreements
- Assisted in analyzing potential acquisitions, conducted due diligence, negotiated and documented asset purchases, and performed analyses of acquired companies' portfolios
- Note: Worked at Dr. Reddy's (an Indian multinational company) on contract from Axiom Global, Inc. from November 2015 to March 2017 and as an employee of Dr. Reddy's from April 2017 to November 2017

Morgan, Lewis & Bockius LLP, Philadelphia, PA

October 2009 – November 2015

Associate

- Managed a portfolio of patent families in a wide variety of technologies, including biotechnology, pharmaceutical, medical devices, food science, and business methods
- Drafted, reviewed, and negotiated merger & acquisition, licensing, collaboration, joint venture, service, research, purchasing, manufacturing and supply, consulting, and material transfer agreements
- Handled complex commercial litigation and intellectual property disputes

Judge Jerome A. Holmes, 10th Circuit Court of Appeals, Oklahoma City, OK

August 2008 – August 2009

Federal Judicial Law Clerk

EDUCATION

Duke University School of Law, Durham, NC

JurisDoctor, May 2008.

Duke University, Fuqua School of Business, Durham, NC

Master of Business Administration (Concentration in Corporate Finance); Health Sector Management Certificate, May 2008.

Rutgers University, School of Engineering, New Brunswick, NJ

Bachelor of Science, Honors, Double Major in Biomedical Engineering and Cell Biology & Neuroscience, May 2004.

SELECT AUTHORED OR CO-AUTHORED ARTICLES

[Social Justice in Healthcare: The Disparities Signify the Investment Opportunity; Addressing the Social and Political Determinants of Health; Investing with Purpose](#)

SELECT SPEAKING ENGAGEMENTS

“*Implications of Proposed FTC/DOJ Antitrust Rules on Life Sciences M&A and Innovation*”, Congressional Staff Briefing (Panelist - Upcoming); “*What Every New General Counsel of a Start-Up Should Know*”, National Bar Association’s Gateway to Success Conference; “*Life Sciences Investing in Q4 & Outlook for 2024*”, IndieBio NY’s Investor Salon (Panelist); “*Cultivating & Targeting Capital to DE&I*”, Life Sciences PA’s Life Sciences Futures Conference (Panelist); “*Health Equity x Life Sciences*”, Life Sciences Summit sponsored by the Garden State Bar Association and the Hispanic Bar Association of New Jersey (Panelist); “*Leveraging Legal Departments to Unlock Pharma Growth*”, McDermott Will & Emery LLP’s Chicago-Area Life Sciences Bootcamp (Keynote)

COMMUNITY INVOLVEMENT AND BOARD MEMBERSHIPS

Rutgers University (Trustee); The Wistar Institute (Past Board Member); Health Equity Ministry – First Baptist Church of Lincoln Gardens (Ministry Leader)